

Somerset Waste Board meeting
23 Feb 2018
Report for information



Risk Update

Lead Officer: Mickey Green, Managing Director

Author: Mark Blaker, Business and Governance Manager

Contact Details: 01823 625720

Forward Plan Reference:	FP/17/11/06
Summary:	Update on changes to SWP risk profile.
Recommendations:	That the Somerset Waste Board notes and comments on changes in the SWP risk profile as described.
Reasons for recommendations:	Good practice in response to SWAP internal Audit recommendations.
Links to Priorities and Impact on Annual Business Plan:	Risk Register included within the Business Plan.
Financial, Legal and HR Implications:	N/A
Equalities Implications:	N/A
Risk Assessment:	(Inherent to purpose of report)

1. Background

- 1.1. This is a regular update to notify SWB members of changes to or developments within the annual SWP Risk Register, as included with the Annual Business Plan.
- 1.2. The Risk Update will be a standing item on SWB agendas and is intended to provide an opportunity to alert Board members to newly identified or escalating risks that may have a significant impact on service delivery.
- 1.3. Incorporation of this item on SWB Agendas is a recommendation of SWAP internal Audit review.

2. New Risks / Opportunities Identified and Mitigation Measures

- 2.1. The risk register (appendix A) has been updated following feedback from Board Members, segregating “Opportunities” in the first rows of the register.
- 2.2. The risk register has been reviewed by SWP staff and the Strategic Management Group (SMG) resulting in rescoring of Recycle More/Procurement risks. Changes to the risk profile from the last report are indicated in Appendix A through the new ‘Change from last review’ column.
- 2.3. There has been no significant change in risks associated with Kier driver shortages (Risk 41), previously highlighted to the Board. While there were some issues with recruitment of agency staff, performance in the Christmas and post-Christmas period does not appear to have been affected, with few widespread service issues noted. Pop up recruitment events in Taunton and Bridgwater town centres have proved a success, generating interest and leads.
- 2.4. The new restrictions on imports into the Chinese recycling market (Risk 38) have not interrupted the marketing of materials collected in Somerset, with materials largely redirected for domestic reprocessing due to the high quality of materials we collect separately at the kerbside. However, longer term, this is driving contractors to take a cautious approach to risk sharing arrangements and this will need to be factored into future procurement considerations.
- 2.5. The “Blue Planet effect” (Opportunity 5) has brought the issues of plastic waste reaching the natural environment to the fore, significantly increasing enquiries coming into SWP. While some public assumptions are under-informed (assuming recycling alone is the answer) this presents a good opportunity to capitalise on the conversation and promote opportunities for waste reduction.
- 2.6. A new risk, associated with implementation of SWPs new customer service system has been added (Risk 6)
- 2.7. The impact of the Government’s 25 year environment plan is difficult to assess until there is further detail, so no specific risks or opportunities have been included on this iteration of the register. However if there is an impact on the composition or volume of waste generated by households (particularly kerbside collections) adaptation will be required.

3. Consultations undertaken

- 3.1. N/A

4. Implications

- 4.1. Implications, benefits and opportunities of risk management are well understood and are embedded in SWP operational and strategic management approach.

5. Background papers

- 5.1. SWP Annual Risk Register